



DIVERSIFY

UPCLOSE 2019







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## U.S. HOTELS POISED TO SHATTER PERFORMANCE RECORDS IN 2019

S. hotels are set for a "record-breaking" 2019, with demand growth outpacing supply growth and rates projected to rise, according to hotel forecasting firm STR.

In fact, things for the industry are shaping up to be even better than expected. STR in recent months pushed up its rate projections for next year, citing a strong economy and a boost from recent tax cuts. The firm now projects U.S. average daily hotel rates will increase 2.4 percent year over year in 2019, as occupancy inches up 0.2 percent.

"Aside from GDP growth and low unemployment, we're starting to see a positive uptick in wages," STR president and CEO Amanda Hite said. "We'll need to see more in that area to count this as another driver of demand, but these are all good signs for the continued health of the industry through at least 2019."

Average daily rate growth in 2019 largely will be evenly spaced among the different hotel tiers, according to STR. Upper upscale hotels will see the highest ADR growth (2.4 percent), followed by luxury and independent hotels (2.3 percent) and upscale hotels (2.2 percent). The remainder of the tiers are projected to see 2.1 percent growth in average daily rate next year.

STR projects growth in revenue per available room, which combines the effect of rate and occupancy, will be up across nearly all of the top 25 markets in the U.S. next year, with the sole exception of Minneapolis, which will contend with year over year comparisons from hosting the Super Bowl in 2018.

Los Angeles, meanwhile, has been one of the top-performing hotel markets in the nation and looks to continue that next year, according to research from CRBE. There, both rate growth (2.7 percent) and supply growth (2.8 percent) will be above the national average, according to CRBE Hotels Consulting managing director Bruce Baltin.

"Something to keep in mind is that over the last 30 years, supply of new hotels in Los Angeles has only grown at a third of the pace of the nation," Baltin said. "Now that we are finally seeing new hotels being added, they are quickly being absorbed by business travelers, out-of-town tourists and locals alike, particularly in the areas these new rooms are opening in, such as downtown L.A. or along the coast."

Overall, U.S. hotels also have been increasing their capital expenditures. This year, they are projected to spend a record \$7.05 billion on maintaining and enhancing hotels, up from \$6.85 billion in 2017, according to research from the New York University School of Professional Studies Jonathan M. Tisch Center for Hospitality and Tourism. That number has steadily climbed over most of the past decade.

Major priorities over this year and next include improving fitness centers, breakfast offerings and increasing Wi-Fi speed. This represents a shift from years past when projects primarily focused on overhauling lobbies and guest rooms, but part of that is because of the high levels of spending over past years.

"There have been numerous changes and increases in brand standards and record capital expenditures in recent years," according to the NYU study. "Therefore, the U.S. room inventory may be in the best condition ever, so there is less need for capital expenditures."

U.S. hotels are setting another record this

year as well: the collection of \$2.93 billion in fees and other charges beyond room rates, an increase of 8.5 percent compared with the level of fees and surcharges collected in 2017, according to Bjorn Hanson, an adjunct professor at the school. That amount is expected to be an even higher total in 2019.

Resort fees are one of the quickest growing areas for new fees, according to Hanson. These are proliferating not only at resort hotels in major leisure destinations to cover use of gyms and pools but also increasingly in city hotels to cover such amenities as breakfast, newspapers and bottled water.

Of course, one factor to watch next year is escalating trade tensions with China, according to STR. Inbound Chinese travel to the U.S. over the past decade has grown by 697 percent, and Chinese tourism accounted for \$18.3 billion in spending in 2017, the firm reported. Los Angeles, New York and San Francisco see the highest volumes of Chinese travelers.

Should tensions worsen, those numbers could take a hit. As a comparison, China last year unofficially ordered its travel agencies to halt their tours to South Korea following a dispute over a deployed missile-defense system, and as a result, South Korea saw spending and arrivals from China drop by more than 40 percent.



Los Angeles is experiencing both rate growth and supply growth above the national average.

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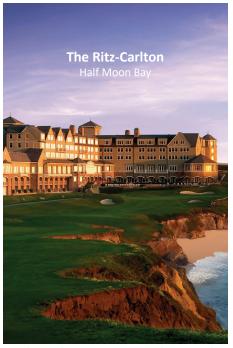
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## TRAVEL BUYERS NAME THEIR FAVORITE

## **HOTEL BRANDS**

orporate traveler buyers are particularly pleased with brands from Hilton, Marriott International, Hyatt, InterContinental Hotels Group and Best Western, according to Business Travel News' annual Hotel Brand Survey released in October.



Rated #1 in the Luxury Category: The Ritz-Carlton

The survey, which BTN has conducted for about three decades, collected responses from 328 corporate travel professionals who are responsible for decisions related to hotel buying at their company. Buyers rated hotel brands across the tiers on 13 attributes on a scale of 1 to 6, with the brands averaging the highest overall scores in their tier being named the winner.

Luxury: Buyers rated Ritz-Carlton as the best luxury brand for corporate travelers with an overall score of 5.15, repeating its win from the prior year. The brand scored particularly high for its sales staff and its ability to provide healthy food and fitness options to business travelers.

Four Seasons was close behind with a total score of 5.12, earning high marks for its on-property service staff and the cleanliness of its properties. Fairmont also

scored high for working well with travel buyers, including being amenable with negotiating rates and cancellation terms and add-on amenities.

Upper Upscale: Marriott International's Westin brand led the upper upscale tier in BTN's survey, boosted by high scores for its facilities, wellness options and brand consistency. Its overall score was 5.09, followed closely by Hyatt Regency, with a score of 5.06.IHG's Kimpton brand rounded out the top three in the tier, with buyers naming the brand as the best value for its price.

Upscale: Hyatt Place earned the highest score, 4.86, in the upscale tier for the second year in a row, earning the top score in nearly every criteria. Two Hilton brands—DoubleTree and Hilton Garden Inn—placed second and third, respectively, with buyers also saying Hilton Garden Inn had the best strategically located properties for their business needs. IHG's Crowne Plaza brand earned top marks for its meeting facilities.

**Midscale:** Best Western was the top-scoring brand in both midprice tiers, as **Best Western Plus** led the uppermidscale tier with a score of 4.54 and the

Best Western Plus
Hawthorne Terrace Hotel

Rated #1 in the Upper-Midscale Category: Best Western Plus

legacy Best Western brand leading the midprice tier with a score of 4.3. Holiday Inn was second in the upper-midscale tier, earning high scores for its locations and wellness options, and Hilton's Hampton Inn brand ranked third. Wingate by Wyndham ranked second in the midprice tier, followed by Choice Hotels' Quality Inn & Suites brand. Wingate scored particularly well for cleanliness, meeting facilities, its staff, wellness options, safety and security standards and brand consistency.



Rated #1 in the Upscale Category: Hyatt Place

**Extended Stay: Hyatt House** was the favorite upscale extended stay brand of corporate travel buyers by a large margin, earning a score of 5.11 and earning top honors in all but one criterion. Hilton's two extended stay brands. Home2 Suites and Homewood Suites, ranked second and third, but it was Marriott's **Residence Inn** brand that spoiled Hyatt House's clean sweep, as buyers gave it the top score for locations. In the midscale extended stay tier, IHG's Candlewood Suites earned the top score overall and in every category, with a total score of 4.42. The brand ranked first in 2017 as well. Marriott's TownePlace Suites ranked second in the category.



## **HOTELS CONTINUE TO DIVERSIFY PORTFOLIOS**

## WITH NEW BRANDS





Best Western launches Aiden and Sadie, two new brands.

Hotels continue to roll out new brands, targeting niche groups of travelers. Here are a few of the most recent new brand names to appear over recent months.

## BW Best Western. Hotels & Resorts

## Best Western Goes 'Chic' With Aiden and Sadie:

Best Western in recent weeks has announced two new boutique brands to join its portfolio: **Sadie**, designed to compete in the upscale hotel tier, and **Aiden Hotel**, which will sit one tier lower in the upper midscale segment.

Best Western Hotels & Resorts president and CEO David Kong said both brands are "chic, sophisticated and unique hotel brands that will reflect the style and pulse of the community they are in, bringing a sense of adventure and fun to guests at each hotel." The brand will have "edgy personalities," including colorful lobbies and guest rooms and common areas that reflect the spirit of their local markets. They will be centered around a public area with a cafe or bar.

To build up the brand, Best Western is targeting existing boutique hotels for quick conversions.

"Both Sadie Hotel and Aiden Hotel present the opportunity for independent hoteliers or developers with branded hotels to reposition their property in a unique way, taking advantage of our cost-effective, turnkey and customized design and renovation program," Kong said. "A dedicated on-boarding team will ensure these repositioned hotels are quickly integrated with Best Western's powerful revenue engines intended to drive a fast ramp up in business. A marketing and PR playbook for each hotel will drive social media visibility and buzz."

With the introduction of Sadie and Aiden, Best Western's total number of brands now stands at 13, showing significant diversification in the past several years. Less than 10 years ago, Best Western had only its flagship brand. Among its other brands include the boutique Vīb and GLō brands as well as its boutique collections BW Premier Collection and BW Signature Collection.

## Hilton

#### **Hilton Targets the Hostel Crowd:**

Hilton in late October launched its newest brand, **Motto**—an "affordable lifestyle" brand slated to make its debut over the next few years.

With the brand, Hilton is targeting travelers who traditionally might opt for hostels but do not wish to share a room with strangers. The rooms will be on the small side, with an average footprint of about 163 square feet, but will make the most of the space with features such as wall-beds and loft beds, segmented showers and toilet stalls and storable furniture.

The brand also will target groups, enabling multiple connecting rooms to be booked in advance and allowing payments to be split between more than one person at checkout.

Sleep will be a focus, with the hotels offering a "curated sleep experience," such as premium mattresses, sleep kits, white noise apps and blackout window shades. The hotels also will let guests control temperature, lighting and the television via mobile app.

Development will center around urban neighborhoods. One property in Marylebone, London, is set to begin construction in January with a targeted 2020 opening. Other hotels are under development in Lima, Peru; Dublin, Ireland; Savannah, Georgia; San Diego; Boston; and Washington, D.C.



Render: Motto by Hilton

"We discovered the opportunity for a brand that offers travelers a trifecta of centrally located, reasonably priced and less traditional lodging that provides a one-of-a-kind experience," Hilton chief customer officer Jon Witter said.





Render: Clarion Pointe

## Choice Gives a Higher-End Option for Clarion

Choice Hotels is adding a new "extension brand" for its Clarion brand: Clarion Pointe, which will aim to help guests have optimal trip experiences with "focal points."

The touches include murals in guest rooms and the lobby that reflect local points of interest, modern fitness centers and premium food and beverage offering such as higher-end coffees and teas, craft beers, wines and small bites. Rooms also will offer connectivity so that guests can stream content on their mobile devices to the rooms' television screens.

"As expectations for more affordable premiums continue to grow, the Clarion Pointe brand is ready to deliver for travelers seeking the essentials, elevated to a new level," Choice Hotels VP of brand management and design Anne Smith said. Choice reports more than 50 Clarion Pointe franchise agreements in its pipeline. The first hotel will open in Florence, Mississippi, later this year, and other hotels are on tap for Medford, Oregon, and Gatlinburg, Tennessee.



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